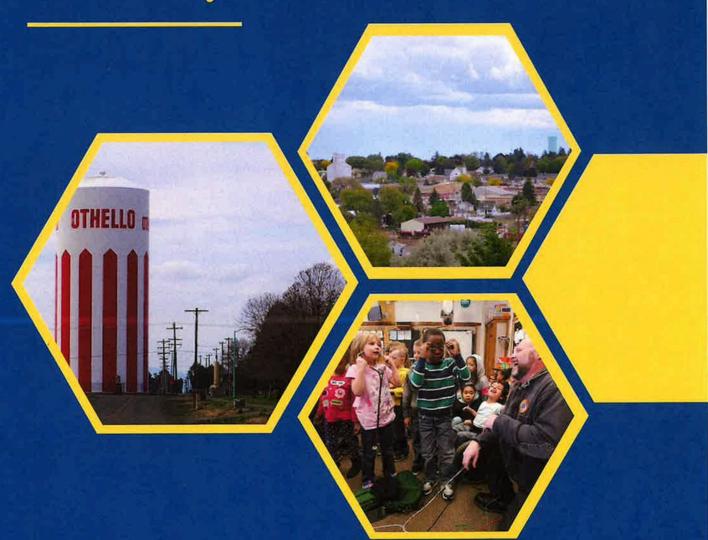
# Adams County Healthcare Collaborative

2024-2026

**Community Health Needs Assessment** 



Funded by Better Health Together and the Washington State Department of Health's CDC Covid-19 Health Equity Grant

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## I. Executive Summary

The Adams County Healthcare
Collaborative (the Collaborative) is pleased
to present this 2024-2026 Community
Health Needs Assessment (CHNA), which
details the socioeconomic characteristics
of the diverse communities comprising our
county. It also provides key health
indicators and trends on health status,
health outcomes, and health disparities in
our communities.

The CHNA process included a county-wide survey, led by Adams Integrated Health, that gained insights and perceptions of community members throughout the county. Nearly 40% of the surveys were completed by persons speaking a language other than English at home. This CHNA concludes by identifying the most pressing health needs in our respective service areas.

The Collaborative's work over the past two years has been funded by Better Health Together (BHT), an Accountable Community of Health. BHT exists to improve access to integrated whole person care, to optimize the use of community resources, and to promote health equity for all, by all.

The Collaborative will use the data in this CHNA to develop strategies to guide its work. Further, several members of the Collaborative, including Adams Integrated Health and East Adams Rural Healthcare (EARH) have federal requirements related to Community Health Needs Assessments and will use the CHNA data and findings to meet their respective obligations, and as required, to create and adopt implementation plans.

# What is the Adams County Healthcare Collaborative?

The Collaborative is a diverse group of providers located in, and/or otherwise serving the health and social needs of Adams County residents. The vision of the Collaborative is to achieve a healthy community that advances wellness for all county residents and where individuals are supported to reach their highest potential for health.

# The Collaborative's envisioned delivery system:

- Provides local, accessible, convenient, and culturally-appropriate primary and behavioral health care.
- Partners to address the social determinants of health.
- Provides seamless, warm handoffs for all services, including those that are not available locally.
- Identifies and mitigates structural barriers that compromise diversity, inclusion, and health equity.

#### Collaborative members include:

- Adams County Public Hospital District
   #2, East Adams Rural Healthcare
- Adams County Public Hospital District
   #3, Othello Community Hospital
- Adams County Integrated Health
- Aging and Adult Services of Central Washington
- Columbia Basin Health Association
- Community Health Plan of Washington
- Lind Ritzville Cooperative Schools
- Coordinated Care
- Molina Healthcare Washington
- Rural Resources Community Action

# II. Adams County and Its Communities

Founded in 1883, Adams County covers 1,925 square miles in southeastern Washington State. The county is primarily agricultural, with dry land wheat farming in the eastern portion and irrigated farming in the western portion. The county is considered a transportation hub, as it includes Interstate 90, U.S. 395, State Routes 17 and 26, Burlington Northern Sante Fe Railway, and the Columbia Basin Railroad.

Adams County Integrated Health, a division of Adams County, serves the entirety of the region with behavioral health, developmental disabilities programs, emergency housing, and public health services. Two public hospital districts (PHD) cover 100% of the county's land area: Adams County Public Hospital District #2 serves eastern Adams County, including the county seat of Ritzville. Adams County Public Hospital District #3 serves western Adams County, including the large and growing Othello community. Both PHDs operate critical access hospitals and provide 24/7 EMS coverage within their respective Districts. District #2 provides primary care, as does the Columbia Basin Health Association, a federally-qualified health center. Its main clinic is located in Othello.

The 1890 census recorded the county's population at 2,098 residents. The population more than doubled by the 1900 census, as agriculture became the primary industry in the area. At the time, Ritzville was described as the largest wheat exporter in the world. Between 1950 and 2010, the census recorded continued growth, with 18,729 residents listed in 2010. In 2018, the largest solar farm in Washington State was installed on 200 acres in Lind, Washington, generating 28 megawatts of energy, enough to power 4,000 homes.

Today, Adams County's population is just over 23,000. It grew by 10.5% between 2010 and 2020 and is projected to grow another **Exhibit 1: Adams County Map** 

4.7% by 2029.

Adams County's two most populous cities are Othello and Ritzville. Ritzville, located in the northeastern corner of the county, lies at the junction of I-90 and U.S. 395, making it a convenient and popular transportation stop for travelers. It is just over an hour from Spokane. Ritzville is also the county seat and the location of all elected governmental county services.

90 Tokio Moses Lake North Moses Lake Ö w. Atwood McDonald 395 (261) (21) Marengo Ralston -l-ind Warden Benge (395) Beatrice Fletcher (261) Othello Washtuch

Othello is a roughly one-hour drive from Ritzville. It is in the southwestern corner of the county where State Routes 26, 17, and 24 converge. Its central location places Othello about a one-hour drive from the Tri-Cities region, and a half-hour drive from Moses Lake.

Demographically and economically, the zip codes comprising the two largest communities of the county are very different. Almost one-quarter of the populations of Ritzville and the remainder of east Adams County is 65+ (24.5%). The population within in east county is expected to grow by only 2% between 2024 and 2029.

In contrast, Othello/west Adams County is one of the youngest areas in the state, with only 10% of the population over the age of 65. Western Adams County is also more diverse, with 76.3% of the population identifying as Hispanic versus 8.4% in eastern Adams County, and only 13.5% in the state. The population in Othello is projected to grow by 5% by 2029.

Due to the differences between the east and west regions of the county and given that a distinct Public Hospital District serves each, where data is available at the sub-county level, it is included in this CHNA.

The East Service Area (eastern Adams County) includes four zip codes:

- 99169 Ritzville
- 99105 Benge
- 99341 Lind
- 99371 Washtucna

The West Service Area (western Adams County) includes the two zip codes of Othello:

- 99344
- 99332

Exhibit 2: East and West Adams Service Areas

Adams County Healthcare Collaborative

#### East Adams County/Ritzville Service Area and Demographics

Eastern Adams County has mostly dryland crops, including wheat, canola, camelina, and sunflowers. As seen in **Exhibit 3**, the population of the Service Area is just under 4,000. The Service Area's population grew less than 1% between 2020 and 2024 and is expected to grow another 2% between 2024 and 2029.

Of interest is the fact that the 65+ population grew at a rate of 11.3%, while the 0-64 population decreased by nearly 3% during the same timeframe. Similarly, by 2029 the under 64 population is expected to grow less than 1%, while the 65+ is expected to grow by over 6%.

Today, 24.5% of the population is over the age of 65, and by 2029, this percentage is expected to be almost 26%, or more than one of every four eastern Adams residents. Comparatively, in 2024, only 12% of the county's population is age 65+, while 18% of the state's population is age 65+.

	Ex	hibit 3: E	ast Adam	s County F	Populatio	n, 2010-2	029 (pro	jected)		
	2010 Pop.	2020 Pop.	Pct. of Tot. Pop.	Pct. Chg. 2010- 2020	2024, Est.	Pct. of Tot. Pop.	Pct. Chg. 2020- 2024	2029, Proj.	Pct. of Tot. Pop.	Pct. Chg. 2024- 2029
Total Pop.	3,758	3,905	100.0%	3.9%	3,925	100.0%	0.5%	4,002	100.0%	2.0%
Pop. by Age										
Total 0-64	2,989	3,040	77.8%	1.7%	2,962	75.5%	-2.6%	2,978	74.4%	0.5%
Total 65+	769	865	22.2%	12.5%	963	24.5%	11.3%	1,024	25.6%	6.3%
Hispanic	263	311	8.0%	18.3%	330	8.4%	6.1%	378	9.4%	14.5%
Fem. 15-44	539	580	14.9%	7.6%	579	14.8%	-0.2%	589	14.7%	1.7%
Source: Nielser	Claritas									

#### West Adams County/Othello Service Area and Demographics

As **Exhibit 4** shows, the population of West Adams County is just over 20,000. The population grew by nearly 3.5% between 2020 and 2024 and is expected to grow an additional 5.2% between 2024 and 2029.

The 0-64 population increased 2.8% between 2020 and 2024, while the 65+ population grew 10.7% over the same time frame. By 2029, the 0-64 population is expected to grow an additional 4.3%, while the 65+ group is expected to grow by 14%. Today, 90% of the population is under 65, and by 2029, this percentage is expected to decrease slightly to 89.2%

Western Adams County is over 76% Hispanic and is expected to be nearly 79% Hispanic by 2029.



Exhibit 4: West Adams County Population, 2010-2029 (projected)										
	2010 Pop.	2020 Pop.	Pct. of Tot. Pop.	Pct. Chg. 2010- 2020	2024, Est.	Pct. of Tot. Pop.	Pct. Chg. 2020- 2024	2029, Proj.	Pct. of Tot. Pop.	Pct. Chg. 2024- 2029
Tot. Pop.	17,370	19,443	100.0%	11.9%	20,124	100.0%	3.5%	21,177	100.0%	5.2%
Pop. by Age										
Tot. 0-64	15,988	17,624	90.6%	10.2%	18,110	90.0%	2.8%	18,882	89.2%	4.3%
Tot. 65+	1,382	1,819	9.4%	31.6%	2,014	10.0%	10.7%	2,295	10.8%	14.0%
Hispanic	12,280	14,528	74.7%	18.3%	15,352	76.3%	5.7%	16,616	78.5%	8.2%
Fem. 15-44	3,586	4,323	22.2%	20.6%	4,450	22.1%	2.9%	4,589	21.7%	3.1%
Source: Nielser	Claritas									

# **III.** Prior Community Health Needs Assessments

#### Adams County: 2014-2015 and 2017-2018 Update

The 2014-2015 Adams County CHNA, developed in partnership with several Collaborative members, used the MAPP (Mobilizing for Action through Planning and Partnerships) process and CASPER (Community Assessment of Public Health Emergency Preparedness) as the tool for soliciting input from the community. Key findings from the community engagement are summarized below:

- Low income/poverty, drug/alcohol abuse, and unemployment rates/employment opportunities were the three major issues that were identified as impacting quality of life in Adams County.
- The top three issues that needed the most improvement were positive teen activities, more affordable/better housing, and higher paying employment.
- The top three health behaviors people needed information about were childcare/parenting, exercising/fitness, and elder care.
- Sixty-one percent of respondents related their health as "excellent" or "good."
- Eighty percent of respondents had visited their provider for a routine checkup in the last
   1-2 years.
- Fifty percent of respondents had been to their dentist in the last 1-2 years.
- Forty-four percent of respondents related they needed someone to help them understand health related information, at least occasionally.

The CHNA Plan was finalized in 2015 with the following goals:

- Community members will make healthier food choices.
- Community members will be more physically active.
- Mothers will breastfeed their infants.
- Teens will have opportunities for positive activities.
- Resources will be identified in the community for substance abuse prevention.



In 2018, the County CHNA was updated, affirming the prior CHNA's goals. Strategy refinement in 2018 included building on efforts of the Othello Healthy Communities Coalition and increasing funding to increase awareness of healthy eating, including working with local grocery stores to label healthy foods.

#### East Adams Healthcare: 2017 and 2020

EARH completed a CHNA in 2017 for East Adams County and then updated it in 2020. Top health concerns identified in eastern Adams County were very similar to the county-wide CHNA findings (behavioral health and lack of affordable healthy foods), but also included the need for more services to support elderly residents remaining safely at home. After consideration of its resources and expertise, as well as input from other community agencies and providers, EARH's Board of Commissioners adopted three priorities in 2017, and reaffirmed them in 2020:

- Further integrate behavioral health into primary care and provide trauma-informed care training for staff.
- Support the elderly to remain safely in their homes or a setting of their choice.
- Partner with other community organizations to support access to healthy food.

#### Other

In addition to the CHNAs referenced above, Better Health Together funded a Rural Equity Action/Advisory Team (REAT) that identified that women in Adams County are less likely to receive preventive medicine than men in Adams County. Priorities established from that work included:

- Increase access by extending after-hours appointments.
- Bring medicine to where women work, worship, and live.
- Increase care coordination efforts in Adams County, with a focus on decreasing barriers to care for women.

## IV. Methodology

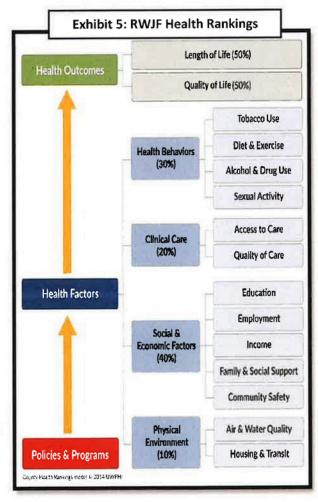
#### 2023 Process

The Robert Wood Johnson Foundation's Health Rankings Model, shown in **Exhibit 5**, was used to organize our CHNA work. This model emphasizes the many factors in population health that, if improved, can help make communities healthier places to live, learn, work, and play. In the Health Rankings Model, the current health status of a community is called health outcomes, which is calculated by rates of mortality (premature death) and morbidity (chronic diseases). In turn, these health outcomes are influenced by health factors in a community, ranked by a calculation of various health behaviors, clinical care, social and economic factors, and physical environment measures. Health factors represent what will influence the future health of a community, while health outcomes represent how healthy a community is today.

Both primary and secondary data collection were used to determine the health of Adams County. In addition to RWJF, data from several federal and state-level sources were used to better understand the demographics, health behaviors, social and economic factors, physical environment, and clinical care characteristics of the two Service Areas and the county as a whole. Specific data sources included:

- Centers for Disease Control, Behavioral Risk Factor Surveillance Survey (BRFSS)
- American Community Survey (ACS), U.S. Census Bureau
- Washington Healthy Youth Survey
- UDS Mapper HRSA Data Warehouse
- Claritas Population Data

When possible, data was analyzed at the sub-county level (East Adams County and West Adams County). Where sub-county data was unavailable, it is reported at the county level. Please note that sub-county data using data BRFSS is based on combined 2020-2022 data to address any small number issues, and the RWJ County data is usually based on just one year of data, so there may be slight discrepancies when comparing sub-county to county data.



Additionally, the Adams
County Healthcare
Collaborative undertook a
robust community survey
process to assess, identify,
and prioritize community
needs across the county.
Detailed outcomes from
the survey are presented
and discussed in the
Community Convening
Section of this CHNA.

The RWJF County Health Rankings compare counties within each state on more than 30 factors. Washington's 39 counties are ranked according to a variety of health measures, and counties are ranked relative to the health of other counties in the state. The composite scores for Adams County, identified in Exhibit 6, show that Adams County is ranked in the lower middle range (25%-50%) of counties in Washington for Overall Health Outcomes (27 of 39)

Exhibit 6: RWJF County Health Rankings, 2018-2023						
Name	Measure	′18	′20	′22	′23	Ranking Change 2018- 2023
Overall Healt	h Outcomes	34	26	29	27	<b>1</b> 7
Length of Life	Premature death	24	15	16	16	<b>1</b> 8
Quality of Life	Poor or fair health, poor physical or mental health days, low birthweight	39	36	39	37	<b>1</b> 2
Overall Healt	h Factors	33	30	32	36	-3
Clinical Care	Uninsured adults, primary care provider ratio, preventable hospital stays, screenings	30	24	31	31	<b>-1</b>
Health Behaviors	Smoking, obesity, binge drinking, motor vehicle crash deaths, teen births	30	27	35	35	<b>-</b> -5
Social and Economic Factors	High school graduation rate, college degrees, poverty, income inequality, social support	32	33	30	34	-2
Physical Environment	Air and water quality, housing, and transit	34	27	26	32	<b>1</b> 2

and in the lower quartile (0%-25%) for Overall Health Factors (36 of 39).

The Overall Health Outcomes composite score, driven by significant improvements in Length of Life measures, has moved the county up seven positions since 2018. However, Quality of Life measures, while improving two positions over the last five years, remain at or near the bottom of all counties in Washington State. When looking at Overall Health Factors and composite measures, Adams County has fallen three positions overall, declining in all measures except Physical Environment, and, significantly, dropped five positions in Health Behaviors.

#### V. Health Outcomes

#### Length of Life

Measuring how long people in a community live demonstrates whether people are dying too early, and it prompts evaluation of what is driving premature deaths. By exploring a county's data related to Length of Life, important indicators about a community's health can be highlighted.

Exhibit 7: Length of Life Measures						
Measure	-	WA				
	Total	Hispanic/ Latino	White			
YPLL	6,000	4,700	8,700	5,800		
Life Expectancy	80.0	80.9	77.9	80.2		

Years of Potential Life Lost (YPLL) is a widely used measure of the rate and distribution of premature mortality. Measuring premature mortality, rather than overall mortality, focuses attention on deaths that might have been prevented. This measure calculates the years of potential life lost under age 75 per 100,000 people.

The county's ranking on Length of Life measures improved significantly between 2018-2023 and **Exhibit 7** shows Adams County's YPLL exceeds that of Washington State (6,000 per 100,000 people under age 75 versus 5,800 statewide). County data also shows that the premature death rate of the Hispanic/Latino population is significantly better than the overall county rate, and better than the county's White population. The Hispanic/Latino population also has a slightly longer life expectancy than the White population of the county (80.9 years versus 77.9 years, respectively).

## **Quality of Life**

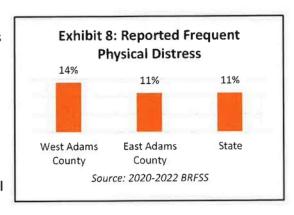
Quality of Life data tells us about how people perceive their health. It tells us whether they feel healthy and satisfied. It is important to understand the perceived health of a community so we can distinguish patterns over time and identify risk factors and policies that address those risk factors.

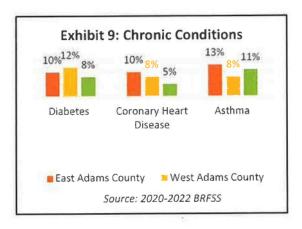
According to 2023 County Health Rankings, significantly more residents (22%) of Adams County report they are in "poor or fair health" on a scale of poor, fair, good, very good, or excellent, than the state (12%). County residents also report significantly more poor physical health days (4.3) in the past 30 days than state residents overall (2.9). This includes chronic conditions such as arthritis, asthma, cancer, diabetes, heart disease, and stroke, as well as acute conditions such as colds, flu, and injuries.

**Exhibit 8** demonstrates that the percentage of residents reporting "frequent physical distress" is higher in West Adams County (14%) than in East Adams County or the State. defined as adults who reported their physical health was not good 14 or more days in the past 30 days, was higher than the State (9%).

Chronic conditions impact quality of life, with significant impacts on physical, social, and mental well-being and cause significant morbidity and mortality.

As identified in **Exhibit 9**, both east and west county areas have higher rates of diabetes (10% and 12% respectively) than the state (8%). East and west county also have higher rates of coronary heart disease (10% and 8%) as compared to the state (5%). Disparities exist between the two sections of the county as it relates to asthma, with the percentage of east Adams County adults reporting higher rates of asthma (13%) than both west county residents (8%) and the state (11%).





# **Key Takeaways - Health Outcomes**

- The county is performing worse in terms of both Quality and Length of Life measures when compared to the state.
- Significantly more residents of Adams County report they are in "poor or fair health" and have more poor physical health days than statewide. More west county residents report "frequent physical distress" than east county or the state.
- Both east and west county residents have higher rates of some chronic conditions than the state, including diabetes and coronary heart disease. East county residents have higher rates of asthma than west county or the state.

#### VI. Health Behaviors

In the United States, the leading causes of death and disease are attributed to unhealthy behaviors. For example, poor nutrition and low levels of physical activity are associated with higher risk of cardiovascular disease, type 2 diabetes, and obesity. Tobacco use is associated with heart disease, cancer, and poor pregnancy outcomes if the mother smokes during pregnancy. Excessive alcohol use is associated with injuries, certain types of cancers, and cirrhosis.

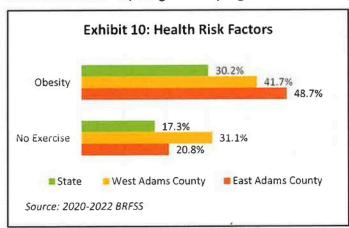
Addressing health behaviors requires strategies to encourage individuals to engage in healthy behaviors, as well as ensuring that they can access nutritious food, safe spaces to be physically active, and supports to make healthy choices.

# WHAT ARE HEALTH BEHAVIORS?

Health behaviors are actions individuals take that affect their health. They include actions that lead to improved health, such as eating well and being physically active, and actions that increase risk of disease, such as smoking, excessive alcohol intake, and risky sexual behavior. Health behaviors are modifiable.

#### **Nutrition and Exercise**

Diet and activity patterns are closely correlated with chronic disease. As shown in **Exhibit 10**, the percentage of residents reporting that they have been told they are obese (having a Body Mass Index over 30) is significantly higher in both east (48.7%) and west Adams County (41.7%)



than the State (30.2%). This is also true for east and west Adams County residents reporting no exercise in the past month, with 31.1% of east county and 20.8% of west county reporting no exercise compared to 17.3% statewide. The percentage of adults who live close to exercise opportunities in Adams County (81%) is also lower than the statewide percentage (86%).

#### Access to Healthy, Sufficient Food

The Food Environment Index measures factors that contribute to a healthy food environment from 0 (worst) to 10 (best). The RWJF County Health Rankings' measure of the food environment accounts for both access to healthy foods (distance, location) and income (cost barriers). The lack of consistent access to adequate amounts of nutritious, balanced food is called "food insecurity." According to Feeding America's Map the Meal Gap 2020, A Report on County and Congressional District Food Insecurity, in addition to having negative impacts on the health of individuals at all ages (e.g., weight gain and premature mortality), this measure is correlated to a higher prevalence for disease and is a key social determinant of health. The percentage of a population who are low-income and do not live close to a grocery store are identified as having "limited access to healthy foods." This, in turn, impacts overall health in the

community.

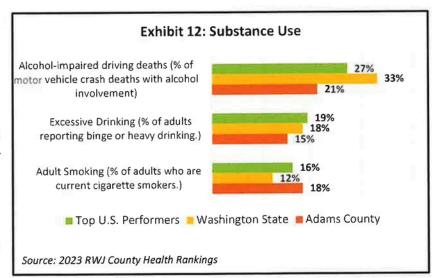
Exhibit 11: Access to Healthy, Sufficient Food					
	Adams County	WA	U.S. Top Performers		
Food Environment Index (index of factors that contribute to a healthy food environment)	6.0	8.4	7.0		
Food Insecurity Rate (% of population who lack adequate access to food)	12%	9%	12%		
Limited Access to Healthy Foods (% of population who are low-income and do not live close to a grocery store)	23%	5%	6%		

As shown in **Exhibit 11**,
Adams County scored 6 out
of a possible 10 on the Food
Environment Index,
underperforming as
compared to the state (8.4)
and U.S. top performers (7.0).
Importantly, the percentage
of county residents with
limited access to healthy
foods is 23%, significantly
worse than the state (5%) or

U.S. top performers (6%).

#### Substance Use

Tobacco use is the leading preventable cause of death and disease in the U.S., and according to the CDC, cigarette smoking alone kills more than 480,000 Americans each year. Exhibit 12 shows that almost one-infive Adams County adults (18%) report being current cigarette smokers, a greater percentage than the state (12%) or U.S. top performers (16%).



Excessive alcohol consumption (binge drinking, heavy drinking, any drinking by pregnant women or people younger than 21) increases the potential for many short-term and long-term health risks, including motor vehicle crashes, violence, risky sexual behaviors, high blood pressure, heart disease, liver disease, and weaking of the immune system. Alcohol-impaired driving deaths significantly contribute to unintentional injuries (the only top cause of death in the county that is not directly related to chronic disease). One-third of all traffic-related deaths involve alcohol, and drunk driving is the number one cause of death among teenagers.

As shown in **Exhibit 12**, the rate of excessive drinking in Adams County (15%) is lower than the state (18%) and U.S. top performers (19%). Importantly, the percentage of alcohol-impaired driving deaths is significantly lower in the county (21%) than the state (33%).

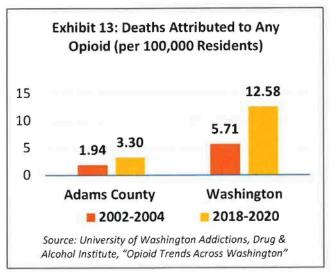
Drug overdoses and opioid misuse are a serious public health crisis in the United States. This epidemic includes the use of heroin, prescription opioids, and synthetic opioids such as fentanyl. Drug overdose deaths from prescription and illicit opioids have sharply increased since 1999. Nationwide, over 300,000 people have died from drug overdoses in the last 15 years.

That's about 55 people per day.

Washington has experienced a similar trend. Between 2007 and 2021 (15 years), 17,502 Washington residents died from a drug overdose. Of those deaths, 68% involved an opioid. Since 2019, the annual number of opioid drug overdose deaths has nearly doubled, from 827 deaths in 2019 to 1,619 in 2021.

**Exhibit 13** shows that county residents fare far better than the state on select opioid statistics.

The Healthy Youth Survey (HYS) is a biennial survey administered to 6<sup>th</sup>–12<sup>th</sup> grade students across the state. The HYS measures health risk behaviors that contribute to illness, death, and social problems among youth in Washington State, including alcohol and drug use, intentional and unintentional injuries, food and physical activity, mental health, school climate, and related risk and protective factors.



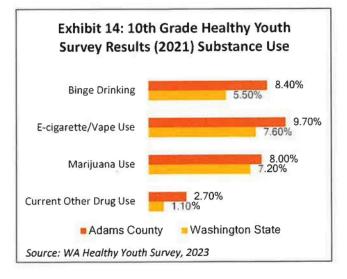




Exhibit 14 shows that in measures of binge drinking, tobacco, and drug use, Adams County 10<sup>th</sup> graders report higher usage than state 10<sup>th</sup> graders in all categories. Eight percent of Adams County 10<sup>th</sup> graders reported binge drinking (having five or more drinks in a row of alcohol in the last two weeks), compared to 5.5% statewide. E-cigarette/Vape Use (percentage of students who answered they used e-cigarettes or vapes "any days" during the past 30 days) and marijuana use (percentage of students who answered they used marijuana "any days" during the past 30 days) are also more prevalent among Adams County 10<sup>th</sup> graders than Washington State 10<sup>th</sup> graders, as is other drug use (any use of illegal drugs in the past 30 days).

#### Mental Health

Mental distress happens when a person feels stressed, sad, or depressed, or has problems with their emotions. Adults with mental distress have difficulty in the way they think, feel, or behave. Frequent mental distress is defined as when a person feels emotionally unhealthy, or very sad, anxious, or troubled, for at least 14 out of 30 days. This distress can hurt a person's relationships, their work, and other facets of their life. Adults with frequent mental distress are more likely than adults without frequent mental distress to:

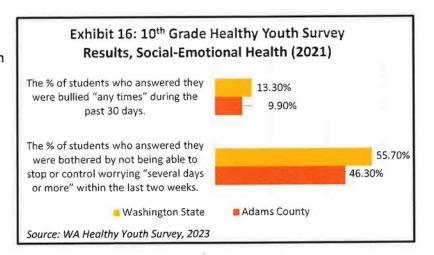
- Have unhealthy behaviors, such as smoking or not sleeping enough.
- Have chronic (long-lasting) health conditions like heart disease or diabetes.
- Visit the doctor more.

As indicated in **Exhibit 15**, 16% of Adams County residents reported frequent mental distress, compared to 14% in the state. County residents also report more poor mental health days (4.7) than the state (4.5), defined as the average number of mentally unhealthy days reported in past 30 days (age-adjusted).

Exhibit 15: Adult Perceptions of Mental Health					
	Adams County	Washington			
Frequent Mental Distress	16%	14%			
Poor Mental Health Days	4.7	4.5			

Source: 2023 RWJ County Health Rankings

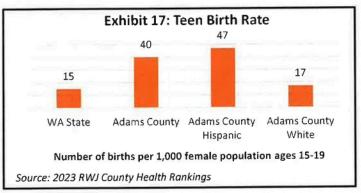
In contrast, youth in Adams
County are faring better on
mental health indicators than
their peers across the state.
As seen in **Exhibit 16**, fewer
Adams County 10<sup>th</sup> graders
report being bullied during
the past 30 days and report
fewer instances of being
unable to stop or control
worrying.



#### **Teen Pregnancy and Childbearing**

According to the CDC, teen pregnancy and childbearing are associated with increased social and economic costs to teen parents and their children. These impacts include increased school dropout rates among teen mothers, lower school achievement for the children of teenage mothers, increased health problems, increased incarceration rates, or giving birth as teens themselves. While the CDC reports the U.S. teen birth rate has been declining since 1991, it remains higher than other western industrial nations and racial and geographic disparities in teen birth rates persist. As indicated in **Exhibit 17**, the number of teen births in Adams County

significantly exceeds that of the state (40 per 1,000 females ages 15-19 compared to 15 for the State). Exhibit 17 also shows the rate of teen pregnancy among Hispanic residents (who primarily reside in western Adams County) outpaces that of White residents (who primarily reside in eastern Adams County), the county overall, and the state.



## **Key Takeaways - Health Behaviors**

- Both east and west county are significantly less active and have higher rates of obesity than the state.
- County residents have less access to exercise opportunities and significantly less access to healthy food than state residents.
- County adults perform better than WA adults in terms of alcohol use and opioid statistics, while county youth have higher measures of alcohol, tobacco, and drug use.
- County adults fare worse on mental health indicators as do youth in the county on measures of social-emotional health.
- The Hispanic teen birth rate drives the county birth rate (five times greater than WA).

#### VII. Clinical Care

Access to affordable, quality, and timely healthcare can prevent disease by detecting and addressing health concerns early. Understanding clinical care in a community helps in understanding how the community can improve the health of its neighbors.

Advances in clinical care over the last century, including breakthroughs in vaccinations, surgical procedures like transplants and chemotherapy, and preventive screenings have led to significant increases in life expectancy. Clinical care and practice continue to evolve, with advances in telehealth and care coordination leading to improved quality and availability of care.

# WHAT IS INCLUDED IN CLINICAL CARE MEASURES?

Clinical care includes what people view as medicine: primary care providers, vaccines, screenings, etc.
Access means making sure all people can get these services in convenient, timely, and affordable ways. There are many barriers to accessing health services, from financial to geographic limitations. Provider ratios per 1,000 residents and rates of insured are also important factors.

Those without regular access to quality providers and care are often diagnosed at later, less treatable stages of a disease than those with insurance, and, overall, have worse health outcomes, lower quality of life, and higher mortality rates.

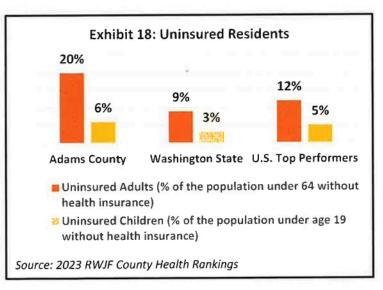
#### Uninsured

The availability of health insurance is considered a key driver of health status. Health insurance coverage helps patients get into the healthcare system. Lack of insurance is a primary barrier to healthcare access, including regular primary care, specialty care, and other health services.

Uninsured people are:

- Less likely to receive medical care,
- More likely to die early, and
- More likely to have poor health status.

Exhibit 18 shows that 20% of county adults and 6% of county children were without health insurance in 2023, a rate much higher than their state peers (9% and 3%, respectively).

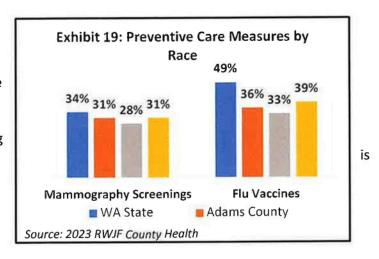




#### **Preventive Care**

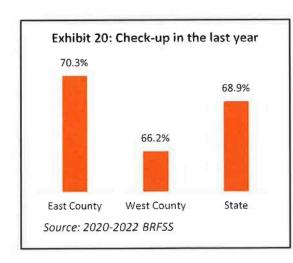
Key markers of access to healthcare in a community are the rates of preventive screenings and vaccines. Vaccinations prevent many life-threatening illnesses from ever occurring, and preventive screenings catch disease processes early so that treatments are more effective. Yearly influenza outbreaks can prove deadly to seniors, children, pregnant women, and people with asthma or who are immunocompromised, and vaccines prevent people from getting severe flu.

As indicated in **Exhibit 19**, the percentage of Medicare recipients in Adams County who receive annual flu vaccines compared to the state is significantly lower (36% versus 49%), as is the percentage of Medicare female enrollees receiving an annual mammography screening also lower in the county (31%) compared to the state (34%).



Additional disparities in these rates arise when broken down by race.

Per **Exhibit 19**, the flu vaccine rate for Hispanic residents who are Medicare recipients residing in Adams County is 33%, compared to 39% for the White population. Disparities can also be seen with mammography screening rates when broken down by race. Only 28% of the Hispanic population in Adams County received recommended mammography screenings, compared to 31% of the White population. **Exhibit 20** demonstrates that west county fares worse in terms of residents reporting getting a preventive check-up in the last year (68.9%) when compared to east county (70.3%) and the state (68.9%).



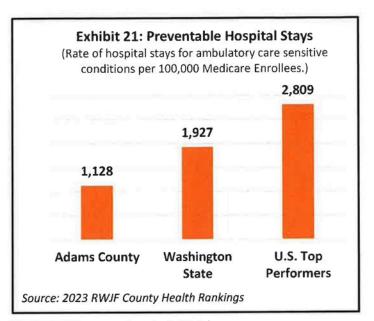
#### **Preventable Hospital Stays**

Preventable hospital stays are hospitalizations for ambulatory care sensitive conditions. These are conditions that, if diagnosed and treated in an outpatient setting, could have prevented a hospitalization. Preventable hospital stays can be classified as both a quality and access measure, as some literature describes hospitalization rates for ambulatory care sensitive conditions primarily as a proxy for access to primary healthcare. This measure may also represent a tendency to overuse hospitals as a main source of care.

As shown in **Exhibit 21**, Adams County is doing better than Washington State and U.S. top performers in terms of the rate of preventable hospital stays, with a rate of 1,128 per 100,000 Medicare enrollees compared to 1,927 for the state and 2,809 for U.S. top performers.

#### **Health Professional Shortages**

The Federal Health Resources & Services Administration (HRSA) deems geographies and populations as Medically Underserved Areas (MUAs), Medically Underserved

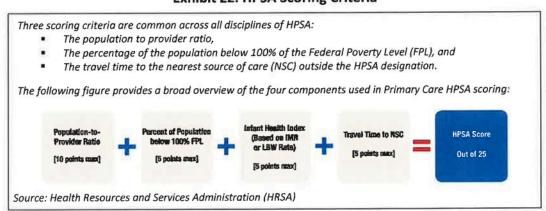


Populations (MUPs), and/or Health Professional Shortage Areas (HPSAs).

There are several types of HPSAs, depending on whether shortages are widespread or limited to specific groups of people or facilities, including a geographic HPSA wherein the entire population in a certain area has difficulty accessing healthcare providers and the available resources are considered overused, or a population HPSA wherein some groups of people in a certain area have difficulty accessing healthcare providers (e.g., low-income, migrant farmworkers, Native Americans).

Once designated, HRSA scores HPSAs on a scale of 0-26, with higher scores indicating greater need (see **Exhibit 22**. HPSA designations are available for three different areas of healthcare: primary medical care, primary dental care, and mental health care.

#### **Exhibit 22: HPSA Scoring Criteria**





These designations are important as more than thirty federal programs depend on the shortage designation to determine eligibility or funding preference to increase the number of physicians and other health professionals who practice in those designated areas. **Exhibit 23** reflects the county's HPSA designations and scoring for the areas within the EARH and Othello Service Areas.

Exhibit 23: Adams County HPSA Designations					
HPSA	Area	Designation Type	Designation Date	Score	
Primary Care	Adams County	Geographic	8/5/2021	15	
Dental Care	Adams County	Low-income	8/1/2017	14	
Mental Health	Adams County	Geographic	7/28/2017	19	
Source: HRSA Data W		Geographic	7/26/2017		

HRSA's MUAs and MUPs identify geographic areas and populations with a lack of access to primary care services. The MUA/P score is dependent on the Index of Medical Underservice (IMU) calculated for the area or population proposed for designation. Under the established criteria, an area or population with an IMU of 62.0 or below qualifies for designation as an MUA/P. **Exhibit 24** outlines the criteria for MUA/P scores.

MUA/P Indicators

Provider per 1,000 population ratio

Population at 100% of the Federal Poverty Level (FPL)

Population age 65 and over

Infant Mortality Rate

Percent Population

age 65 and over

(20.2 points max)

Exhibit 24: MUA/P Scoring Criteria

Source: Health Resources and Services Administration (HRSA)

Percent of Population

at 100% FPL

As seen in Exhibit 25, the Othello Service Area is designated as a Medically Underserved Area by HRSA. Exhibit 26 illustrates that Adams County residents also have significantly less access to both primary and mental health providers per capita.

Provider per 1.000

population ratio

(28.7 points max)

Exhibit 25: Othello Service Area MUA/P Score					
Area	Designation Type	Designation Date	Score		
Othello Service Area	MUA	7/14/1982	59.1		

Infant Mortality Rate

**IMU Score** 

Out of 100

Exhibit 26: Access to Providers					
	Adams County	Washington State	U.S. Top Performers		
Primary Care Physicians (population to provider ratio)	2,500:1	1,180:1	1,310:1		
Other Primary Care Providers (NPs, PAs, Clinical Nurse Specialists) (population to provider ratio)	900:1	920:1	810:1		
Mental Health Providers (population to provider ratio)	540:1	220:1	340:1		
Dentists (population to provider ratio)	860:1	1,170:1	1,380:1		

Source: 2023 RWJF County Health Rankings

## VIII. The Social Determinants: Social and Economic Factors

Our basic social and economic supports—good schools, stable jobs, and strong social networks—are foundational to achieving long and healthy lives. For example, family-wage employment provides income that shapes opportunities around housing, education, childcare, food, medical care, and more. In contrast, unemployment limits these choices and the ability to accumulate savings and assets that can help cushion in times of economic distress.

Social and economic factors are not commonly considered when it comes to health, yet strategies to improve these factors can have an even greater impact on health than many strategies traditionally associated with health improvement.

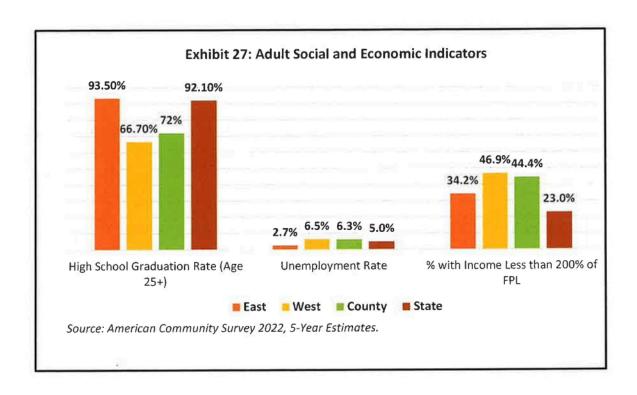
# WHAT ARE SOCIAL AND ECONOMIC FACTORS

Social and economic factors such as income, education, employment, community safety, and social supports significantly affect how well and how long we live. These factors affect our ability to make healthy choices and to afford medical care and housing.

As seen in Exhibit 27, Adams County performs worse

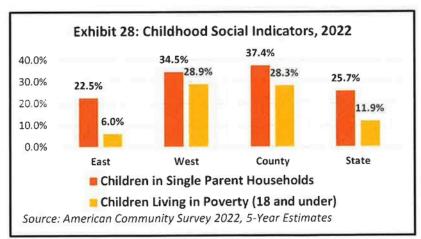
on several measures of social and economic factors than the state. Disparities in western Adams County exist and drive the county's overall performance relative to the state. Western Adams County residents are significantly less likely to graduate high school (66.7%) than their eastern county counterparts (93.5%) or their state peers (92.1%). Poverty levels for adults in the west (46.9%) are twice as high as the state (23%) and greater than the east (34.2%). Western Adams County also faces higher rates of unemployment (6.5%) than the state (5%) or eastern Adams County (2.7%).



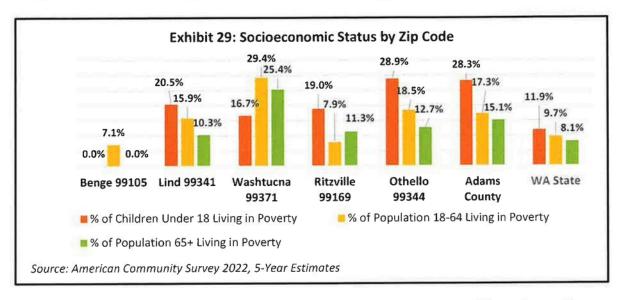


Evaluating the intersection of social indicators and childhood, **Exhibit 28** indicates that one-infour children (25.7%) across Washington State live in a single-parent home. The number of single-parent families in Adams County is significantly higher, at 37.4%. According to the Annie E. Casey Foundation, children growing up in single-parent families typically do not have the same social and economic resources as those who grow up in two-parent households. Children

in single-parent households are at higher risk for social isolation, have an increased risk for illness and mental health problems, are more likely to drop out of school, are more likely to be involved in teen pregnancy, and are more likely to engage in unhealthy behaviors than their two-parent household counterparts.



According to the U.S. Census Bureau, the child poverty rate fell to its lowest recorded level in 2021, driven by the impact of anti-poverty programs during the COVID-19 pandemic. However, **Exhibit 28** shows that in Adams County, the childhood poverty rate in 2022 (28.3%) was over twice that of the state (11.9%). Disaggregating the data, eastern Adams County performed better than Washington State on both single-parent households (22.5%) and childhood poverty (6%) rates than west county (34.5% and 28.9% respectively).



Poverty is defined by family size and income and is the primary measure of financial stability. However, many families living above the poverty line still cannot make ends meet. As seen in **Exhibit 29**, the 0-18 poverty rates for Othello in the western part of the county are higher than the other Service Area zip codes, the county, or the state.

# **Key Takeaways - Social and Economic Factors**

- West Adams County residents are significantly less likely to graduate high school and are more likely to be unemployed than east Adams County residents and the state.
- Poverty rates for adults in west county are twice as high as the state, and the number of children living in poverty is almost three times higher.
- Children living in single-parent households are significantly greater in western Adams County when compared to the eastern portion of the county and the state overall.

# IX. Physical Environment

Clean air and safe water are necessary for good health. Air pollution is associated with increased asthma rates and lung disorders, and an increase in the risk of premature death from heart or lung disease. Water contaminated with chemicals, pesticides, or other pollutants can lead to illness, infection, and increased risks of cancer.

Stable, affordable housing can provide a safe environment for families to live, learn, and grow. Housing is often the single largest expense for a family, and when a large portion of a paycheck goes to paying the rent or mortgage, the cost burden can force people to choose between paying for essentials such as utilities, food, transportation, or medical care.

# HOW DOES THE PHYSICAL ENVIRONMENT AFFECT HEALTH?

The physical environment is where individuals live, learn, work, and play. People interact with their physical environment through the air they breathe, water they drink, houses they live in, and the transportation they access to travel to work and school. Poor physical environments affect our ability and that of our families and neighbors to live long and healthy lives.

#### Housing

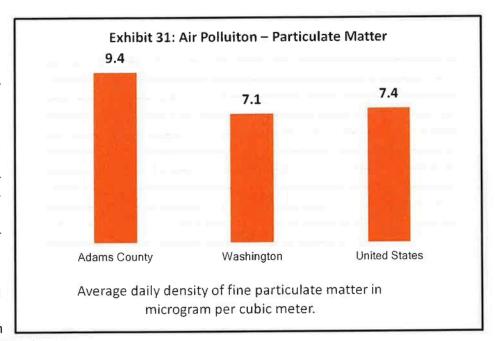
RWJF County Health Rankings data provides estimates of individuals who have "severe housing problems," meaning individuals who live with at least one of four of the following conditions: overcrowding, high housing costs relative to income, lack of a kitchen, or lack of plumbing. Similarly, RWJF defines a "cost-burdened" household as a household that spends 30% or more of their household income on housing.

While **Exhibit 30** identifies that the county's renters have fewer cost-burdened households than the state, it also notes that the county is in line with the state on cost-burdened homeowners. Also shown in **Exhibit 30**, one-in-four renters and almost one-in-three homeowners in Adams County are spending more than 30% of their household income on rent. Households experiencing these cost burdens face difficult trade-offs in meeting other basic needs. When the majority of a paycheck goes toward the rent or mortgage, it makes it hard to afford health insurance, healthcare and medication, healthy foods, utility bills, or reliable transportation to work or school. This, in turn, can lead to increased stress levels, emotional strain, and disease.

Ritzville 99169	Othello 99344	Adams County	WA State
10.0%	20.1%	18.6%	24.6%
13.8%	18.4%	19.0%	21.7%
ship			
18.4%	24.1%	23.8%	23.6%
5.6%	4.3%	4.5%	8.9%
	10.0% 13.8% ship 18.4%	10.0% 20.1%  13.8% 18.4% ship  18.4% 24.1%	10.0% 20.1% 18.6%  13.8% 18.4% 19.0%  ship  18.4% 24.1% 23.8%

#### Air and Water Quality

RWJF's County Health Rankings measures air pollution by the particulate matter in the air. It reports the average daily density of fine particulate matter in micrograms per cubic meter. Fine particulate matter is defined as particles of air pollutants with an aerodynamic diameter less than



2.5 micrometers (PM<sub>2.5</sub>).

As seen in **Exhibit 31**, Adams County fares worse than Washington State and U.S. top performers on this measure of air quality. In addition to clean air, ensuring the safety of drinking water is important to prevent illness, birth defects, and death. One method for measuring the safety of water in a community is to evaluate drinking water violations (defined as at least one community water system in the area receiving at least one health-based violation in the last year). Adams County received no drinking water violations in 2021.



## **Key Takeaways - Physical Environment**

- About ¼ of residents experience severe housing problems defined as the percentage of households with at least one of four specific housing problems: overcrowding, high housing costs, lack of kitchen facilities, or lack of plumbing facilities.
- While faring better than the state, 28% of homeowners in Adams County still spend more than 30% of income on homeownership costs; and nearly 26% spend more than 30% on rent.
- Worse air quality and higher rates of asthma are reported for Adams County.

# X. Community Convening

In 2023, the Adams County Healthcare Collaborative conducted a rigorous community survey to gather information on the experiences, perceptions, and needs of the community related to healthcare, health status, and quality of life. The survey was purposefully short (22 questions) to keep the completion rate high and was drafted with input from Collaborative members. Adams County Integrated Health supported a final review of the survey and translated it into Spanish.

Emails, flyers, posters, and social media posts that included survey links, QR codes, and options for completing phone or hard copy surveys were developed, allowing for multiple ways to access the survey, which ran from early June through September of 2023. Adams County Integrated Health staffed tables and supported community residents to complete the survey at numerous events and locations throughout the summer, and Rural Resources Community Action (RRCA) and East Adams Rural Healthcare also staffed tables at RRCA community events. The following organizations shared the survey via Listserv, email distribution, social media, and/or posting flyers at their locations:

- Lind/Ritzville School Districts
- East Adams Healthcare
- Othello Community Hospital
- Adams County Integrated Health Services
- Columbia Basin Health Association (CBHA)

By September of 2023, 462 community members had completed the survey. 73% of respondents that provided their zip code of residence were from west Adams County, and 27% were from East.



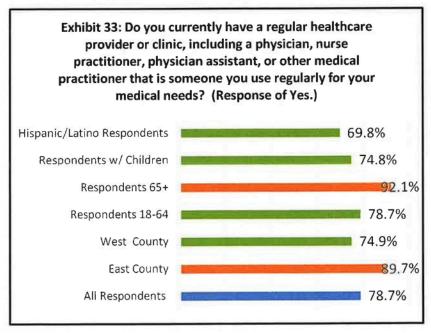
All the survey data was evaluated by age, race/ethnicity, geography (east/west), and families with children. Data is only presented by specific groupings if significant differences were noted.

**Exhibit 32** highlights the response rates by age and ethnicity. The 65+ and Hispanic/Latino populations were underrepresented in comparison to the County population overall.

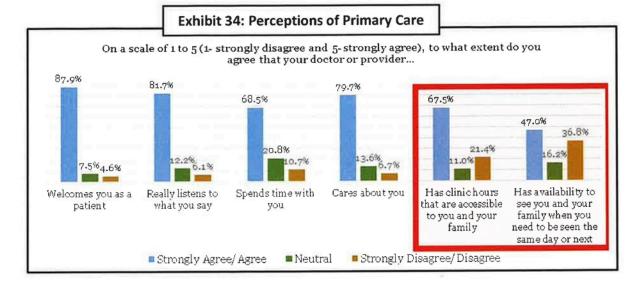
According to the data in **Exhibit 33**, the percentage of respondents with a primary care provider is higher in east county (89.7%) than west (74.9%). This is driven by the demographics of each geography: the 65+ population is more likely to have a PCP (92.1%) than the younger respondents (78.7%), those with children (74.8%), and those who identify as Hispanic (69.8%).

Respondents by Age	Percent of Respondents	County Population
18-64	85%	80%
65+	14%	20%
Prefer not to answer	1%	n/a
Respondents by Ethnicity	Percent of Respondents	vs. 2020 Census
White	44%	39%
Hispanic/Latino	49%	58%

Nearly 90% of west county respondents who had a regular primary care provider reported that their provider was located in Othello, while only 60% of east county respondents reported their primary care provider was located in Ritzville. For east county respondents another 20% of respondents reported their provider was located in Spokane.



As shown in Exhibit 34, when asked about their perceptions of their provider, of those who had an opinion, the vast majority said they agreed or strongly agreed that their provider welcomed them as a patient, really listened to them, and genuinely cared about them. There were slightly less positive responses about whether the provider spends time with them, largely driven by neutral responses.

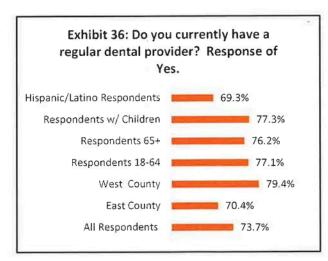


Negative perceptions about healthcare providers were highest with regard to the accessibility of their provider, largely driven by the 65+ population, as detailed in **Exhibit 35**.

Exhibit 35: Provider has clinic hours that are accessible to you/your family?		
Respondent Type	"Disagree/Strongly Disagree"	
All	21.4%	
65+; N=63	31.3%	
65+ (West County); N=28	50.0%	
Hispanic/Latino	13.7%	

More 65+ respondents found their

clinic or provider to be inaccessible (31%) than total respondents. The 65+ perceptions in western Adams County were even more negative but reflect lower N-sizes. More work needs to be done in this area. While the Hispanic population was more positive in their responses, it is important to note that about 40% of Hispanic respondents said they did not know/preferred not to answer.

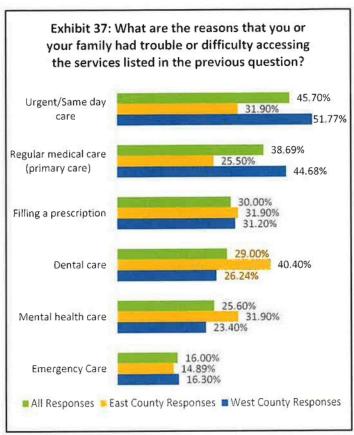


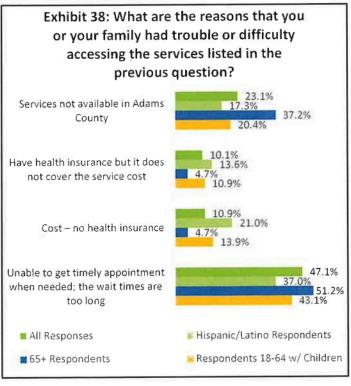
As identified in **Exhibit 36**, 74% of all respondents had a regular dental provider. The percentage was lowest for east county (70%) and Hispanic/Latino (69%) respondents and highest for west county (79.4%).

While 80% of west county respondents with a dental provider said their provider was located in Othello, none of the east county respondents had a dental provider in Ritzville. East county residents are mainly traveling to Spokane (48%) and Moses Lake (26%) for dental care.

When asked whether they had difficulty accessing services, over half of respondents reported no difficulty (55%). Exhibit 37 shows that for those experiencing difficulties, total respondents identified urgent care (46%), primary care (39%), filling a prescription (30%), and dental care (29%) as the top services they had difficulty accessing. Responses varied between east and west county with west county identifying urgent care (52%) and primary care (45%) much more frequently than east county (32% and 26% respectively). East county identified dental services most frequently as difficult to access (40%) which is consistent with no respondents identifying that their dental provider was local. East county also identified mental health care in the top three services that were difficult to access (32%).

When asked the reasons that respondents or their family had trouble or difficulty accessing services, over 20% said they did not know or preferred not to answer. As identified in Exhibit 38, of those that responded, nearly 50% of all respondents identified long wait times for appointments and another 23% identified lack of local services as key factors impacting access. These factors were also key for those 65+. Issues related to cost and health insurance were more prominent topics for Hispanic/Latino respondents and those with children.

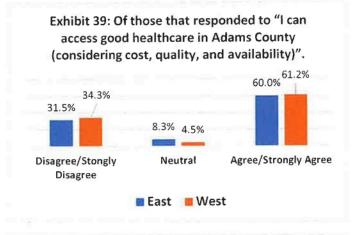


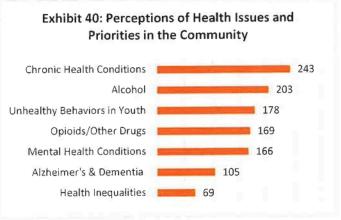




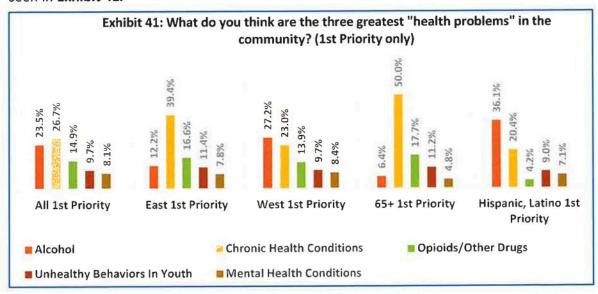
As noted in **Exhibit 39**, When survey participants were asked if they could access good healthcare in Adams County (considering cost, quality, and availability), a slightly higher percentage of west county respondents felt they could access good healthcare (61%) than those in east county (60%). About 1/3 of respondents did not agree they could access good healthcare in the county.

Survey participants were also asked about their perceptions of the greatest health issues and priorities in the community. When all responses were considered, chronic health conditions, alcohol, unhealthy behaviors in youth, opioids/other drugs, and mental health conditions were identified the greatest number of times, as indicated in **Exhibit 40**.





When looking at the issues selected by respondents as "1st priority", perceptions varied by age, race/ethnicity, and geography as seen in **Exhibit 41.** 



Respondents age 65+ clearly identified chronic health conditions as being a top priority, ranking alcohol much lower, and not registering health inequalities at all. Hispanic residents ranked alcohol significantly above chronic health conditions, and health inequalities above opioids/other drugs. East county residents have a higher focus on chronic health conditions and west county residents selected alcohol as a major health problem.

Survey participants were also asked about the most important factors to improve the health and quality of life in the community. As seen in **Exhibit 42**, when all responses were considered, the ability to recruit and retain a quality healthcare workforce, affordable housing, better

access to behavioral health, access to healthy and nutritious food, and access to support services were seen as the most important factors.

When looking at just the first "1st Priority" selected for all respondents, **Exhibit 43** shows that healthcare workforce remained the top factor, but access to nutritious food and better access to behavioral health ranked above affordable housing. Factors also varied by geography and race/ethnicity, with west county and Hispanic/Latino respondents ranking nutritional

Exhibit 42: The Most Important Factors to Improve the Health and Quality of Life in the Community Ability to recruit and retain a 241 quality healthcare workforce Affordable housing Better access to behavioral health Access to healthy and nutritious food Access to support services Services to support seniors to 102 age in place Affordable childcare Low crime/safe neighborhoods

food, childcare, and support services higher than east county respondents.

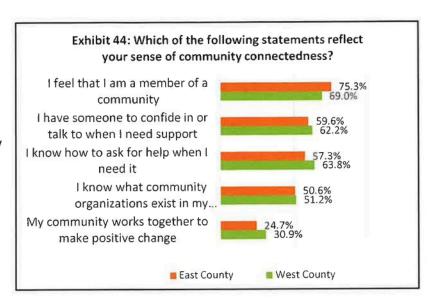
Exhibit 43:

Please identify the top three most important factors that will improve the health and quality of life in the community. Please select only three and rank your choices.





When survey participants were asked about their community connectedness, they could choose more than one statement to describe their experience. As seen in Exhibit 44, 75% of east county respondents and 69% of west county respondents said they felt like they were a member of the community. Only 25% of east county and 31% of west county respondents thought their community works together to make positive change.



When asked, "Are you aware of any specific populations in the community that are less healthy or are experiencing greater inequalities?", the most health inequities were reported for seniors/the aging community (25%), racial and ethnic minorities (17%), the homeless (14%), and those struggling with substance use disorders (9%).

## XI. Implementation Strategy

Consistent with 26 CFR § 1.501(r)-3, EARH and Othello will both independently adopt an Implementation Strategy on or before the 15th day of the fifth month after the end the taxable year in which the CHNA is adopted, or by May 15, 2024. Prior to this date, the Implementation Plan will be presented to each hospital's board for review and consideration. Once approved, the Implementation Plans will be appended to this CHNA and widely disseminated. It will serve as guidance for the next three years in prioritizing and decision-making regarding resources and will guide the development of a plan that operationalizes the CHNA priorities:

- Providing local accessible, convenient, and culturally appropriate primary and behavioral health care; and reducing unnecessary outmigration for specialty services.
- Partnering to address the social determinants of health.
- Providing seamless/warm handoffs for all services, including those that are not available locally.
- Reducing structural barriers and supporting diversity, inclusion, and health equity.



#### Adams County Public Hospital District #3 dba Othello Community Hospital Implementation Strategy

Adams County Public Hospital District #3 dba Othello Community Hospital (Othello) worked in partnership with the Adams County Healthcare Collaborative (the Collaborative) to develop its 2024-2026 Community Health Needs Assessment (CHNA) which detailed the socioeconomic characteristics of the diverse communities comprising Adams County, including the specific communities served by Othello. It also provided key health indicators and trends on health status, health outcomes, and health disparities in our communities.

The Collaborative is a diverse group of providers located in, and/or otherwise serving the health and social needs of Adams County residents. The vision of the Collaborative is to achieve a healthy community that advances wellness for all county residents and where individuals are supported to reach their highest potential for health.

The CHNA process included a county-wide survey, led by Adams Integrated Health, that gained insights and perceptions of community members throughout the county. The CHNA concluded by identifying the most pressing health needs in Adams County and in each of the unique service areas within Adams County.

Othello is one of two public hospital districts (PHD) serving Adams County. Othello serves western Adams County, including the large, growing and largely Hispanic community of Othello. Adams County PHD #2 dba East Adams Rural Healthcare, serves eastern Adams County, including the county seat of Ritzville. Both PHDs operate critical access hospitals and

The Collaborative will use the data in this CHNA to develop strategies to guide its work. Further, several members of the Collaborative, including Adams Integrated Health and East Adams Rural Healthcare (EARH) have federal requirements related to Community Health Needs Assessments and will use the CHNA data and findings to meet their respective obligations, and as required, to create and adopt implementation plans.

Othello has developed this implementation plan specific to its service area but also recognizing the important county-wide collaboration established through the Collaborative, which outlines internal and external resources necessary to meet the community priorities identified.

The implementation plan describes how the hospital will address the identified health care needs by:

- Continuing and strengthening existing programs and services
- Exploring the implementation of new strategies, programs, or services
- Providing leadership in collaboration with the Adams County Collaborative organizations to implement evidencebased strategies across the service area

The process of conducting a Community Health Needs Assessment and developing implementation strategies helps us better understand the health care needs of our communities and the significant role we play in addressing those needs. In addition, this process has fostered greater collaboration among the many organizations that share our goal of improving the health of all people in our communities. The plan is a living document and updates will be made and shared with the Board and community biannually.

Based on data collected and the robust Community Convening effort, the tables below specify the Implementation Strategies vetted and selected by Othello to address each of the priorities identified in the Collaborative's 2024-2026 CHNA. The Implementation Strategies will be reviewed at least annually and modified as needed. The Othello Board adopted this Implementation Plan on XXX.

It will serve as guidance for the next three years in prioritizing and decision-making regarding resources and will guide the development of a plan that operationalizes the CHNA priorities:

- Providing local accessible, convenient, and culturally appropriate primary and behavioral health care; and reducing unnecessary outmigration for specialty services.
- Partnering to address the social determinants of health.
- Providing seamless/warm handoffs for all services, including those that are not available locally.
- Reducing structural barriers and supporting diversity, inclusion, and health equity.



Priority 1: Providing local accessible, convenient, and culturally appropriate primary and behavioral health care; and reducing unnecessary outmigration for specialty services.

Partner with EARH's mobile clinic and Columbia Basin Healthcare Association (CBHA) to:  Ensure patients have a primary care home.  Support behavioral health integration in the primary care setting  Evaluate additional opportunities for models of care and opportunities to partner for patients with behavioral health needs  Implement Screening Brief Intervention & Referral to Treatment (SBIRT) in ED and hospital units on patients that meet criteria  Provide collaborative, culturally appropriate outreach and messaging on services and resources available throughout the County.  Ensure access to Medicaid for undocumented and other underserved populations.  Continue partnership with GCHA to grow regional shared workforce/resources.	Implementation Strategies	Collaborating Partners	Metric to Evaluate/Measure Change
Provide collaborative, culturally appropriate outreach and messaging on services and esources available throughout the County.  Ensure access to Medicaid for undocumented and other underserved populations.  Foundation  Adams County Integrated Health  Rural Resources	Partner with EARH's mobile clinic and Columbia Basin Healthcare Association (CBHA)  Ensure patients have a primary care home.  Support behavioral health integration in the primary care setting  Evaluate additional opportunities for models of care and opportunities to partner for patients with behavioral health needs  Implement Screening Brief Intervention & Referral to Treatment (SBIRT) in ED	<ul> <li>CBHA</li> </ul>	
Continue partnership with GCHA to grow regional shared workforce/resources.	Provide collaborative, culturally appropriate outreach and messaging on services and resources available throughout the County. Ensure access to Medicaid for undocumented and other underserved populations.	<ul> <li>Unidos Nueva Alianza Foundation</li> <li>Adams County Integrated Health</li> </ul>	
	Continue partnership with GCHA to grow regional shared workforce/resources.		
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Priority 2: Partnering to address the social determinants of health.

Implementation Strategy	Collaborating Partners	Metric to Evaluate/Measure Change
Per Medicare requirements, screen patients for five social risk drivers (SDOH) domains: food insecurity, interpersonal safety, housing insecurity, transportation insecurity, and utilities.		
Participate in targeted collaboration with community partners to develop interventions that improve housing affordability, tackle homelessness, and support those struggling economically, enhancing overall community development.		
Add additional community partners to the Collaborative as necessary to ensure collaboration with key partners within the County who support those struggling with SDOH.		

Priority 3: Providing seamless/warm handoffs for all services, including those that are not available locally.

	Collaborating	Metric to
Implementation Strategy	Partners	Evaluate/Measure Change
Educate Othello healthcare providers and staff on services and resources available in Othello's		
community and throughout the County and region including offerings for primary care, behavioral health		
and specialty services.		
Utilize partnerships with the Collaborative and GCHA to ensure access to local and regional services and		
to strengthen transitions of care.		
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Implementation Strategy	Collaborating Partners	Metric to Evaluate/Measure Change

Priority 4: Reducing structural barriers and supporting diversity, inclusion, and health equity.

Implementation Strategy	Action Steps	Collaborating Partners	Metric to Evaluate/Measure Change
Increase DEI training and education	Increase Intercultural Competency and Health Equity training offerings and participation • Identify and		
Develop leaders with diversity			

